



## Pipeline of Twinning projects



Update: February 2025

Region	Beneficiary country	Project title	Project description	Beneficiary Administration	Budget	Current estimated launch date
IPA	Montenegro	Strengthening the Administrative Capacity of the Audit Authority of Montenegro for IPARD III and closure of IPARD II	Improving and strengthening the Administrative Capacity of the Audit Authority of Montenegro for audit of the Programme for the development of agriculture and rural area (IPARD III) in financial perspective 2021-2027, and as well as closure of IPARD II. The overall objective is to prepare Montenegro for sound financial management of IPARD III programme and after post-accession for the agricultural funds EAGF and EAFRD in line with EU requirements and to increase the effectiveness on closure of IPARD II programme, which will at the same time contribute to fulfilment of obligations from Negotiation chapters 11 Agriculture and rural development, 22 Regional Policy and Coordination of Structural Instruments as well as chapter 32 Financial Control	Audit Authority of Montenegro	200,000.00	Q1-Q2 2025
		Improvement of system mechanisms for monitoring prescribing and consumption of medicines in the health system of Montenegro	Overall objective: Improving public healthcare system through the introduction of rational prescribing of medicines in accordance with the EU standards; Specific objectives: Improving the existing national policy on medicines and quality of health care ; 2) Strengthening institutional capacities of the healthcare professionals at public healthcare institutions (primary healthcare centres, hospitals) and relevant officials at HIFM for maintaining records on the usage and control of application of different medicines; Developing proposals on possible control mechanisms for rationalization of the consumption of medicines, as well as continuous monitoring of the stocks of medicines in public healthcare institutions	Ministry of Health of Montenegro / Health Insurance Fund of Montenegro (HIFM)	250,000.00	Q3-Q4 2025
	North Macedonia	Further strengthening of the capacities for practical conduction of financial inspection and coordination the protection of the EU financial interests	Obejective: Enhancing the efficiency and effectiveness of financial inspections related to the spending of national and EU funds and improving the collaboration between the AFCOS unit and Public Sector Financial Inspection regarding the cases of irregularities of implementation of the IPA funds, reported by the AFCOS Unit. Component 1: Strengthened capacities for financial inspection and improving the efficiency and effectiveness of the financial inspections related to the expenditure of national and EU funds. Component 2 - Establishing processes of cooperation between the AFCOS unit and Public Sector Financial Inspection regarding the cases of irregularities of implementation of the IPA funds, reported by the AFCOS Unit	Ministry of Finance, Department for Public Sector Financial Inspection and Coordination for combating fraud against EU Funds	250,000.00	Q2 2025
		Further harmonization of the tax legislation with the EU Acquis, Improving Revenue Forecasting and Reporting	The overall purpose of the project is development of efficient taxsystem by further harmonization of the legal tax framework with the EU legislation and by strengthening the administrative and operational capacity of the countryfor efficient implementation of taxlegislation aligned with EU 'acquis', as well as by enhancing the MoF's capacities for revenue forecasting and reporting.	Ministry of Finance, Tax Policy and Revenue Forecasting and Reporting	250,000.00	Q3 2025
		Support to MoI - Implementation of EASA Aviation Regulations and Development of Police Air Operations Manual and SOPs	The project purpose is to strengthen the operational capabilities and safety standards of the North Macedonian Police Department of Aviation. This will enable the department to conduct air operations in accordance with international standards, ensuring enhanced safety, efficiency, and effectiveness in supporting law enforcement activities. The file is being evaluated in EUD.	Ministry of Interior	250,000.00	Q4 2025
	Serbia	Supporting further alignment with the EU acquis for food safety, veterinary, and phytosanitary policies	Enforcement of legislation and supporting the administrative structures in the area of food safety, veterinary and phytosanitary policy. Development of institutional framework for Border Inspection Posts. Raising awareness of the impact of harmonization of EU Acquis in Chapter 12 among general public.	Ministry of Agriculture, Forestry and Water Management	1,800,000.00	Q1 2025



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<b>Eastern Partnership</b>	Armenia	Support to the implementation of Universal Health Coverage	The specific objective is to strengthen the capacity of the Ministry of Health of the Republic of Armenia ("MoH") in its reform of healthcare with the introduction of universal healthcare coverage and the establishment of a functioning Universal Health Insurance Fund (UHIF).	Ministry of Health	1,500,000.00	Q3 2025
	Moldova	Twinning Agri-statistics	Strengthen the capacities of the National Bureau of Statistics (NBS) for increased alignment and harmonization of the national agricultural statistics with EU standards and best practises.	National Bureau of Statistics (NBS)	850,000.00	Q2 2025
		Twinning Support to the Public Internal Financial Control in Moldova	To improve the efficiency, effectiveness and transparency of the public finance management and the implementation of the EU acquis in the area of Financial Services.	Ministry of Finance, Republic of Moldova	1,500,000.00	Q1 2025
	Ukraine	Support to the establishment of the state control authority for medicines and medical devices	Support to establishing and strengthening the administrative capacity of the State Agency for Medical Devices as an independent body with a special status that implements the state policy on the development, registration, quality control, safety and efficacy of medicinal products and medical devices.	Ministry of Health of Ukraine	1,500,000.00	Q1 2025
		Implementation of the Talent Management System in the State Migration Service of Ukraine	Strengthening of the institutional capacity of the State Migration Service of Ukraine by implementing an effective Talent Management System, as well as improving professional development of the civil servants in accordance with common European norms and standards, in order to ensure implementation of the state policy in the field of migration.	State Migration Service of Ukraine	1,500,000.00	Q3 2025
		Twinning on probation system with the Ministry of Justice	Strengthening the institutional capacity of the Ministry of Justice of Ukraine in the field of re-socialisation and social rehabilitation of those sentenced to imprisonment.	Ministry of Justice of Ukraine	1,500,000.00	Q3 2025
		Twinning support to the Energy Regulator	Strengthen the capacities of National Commission for State Energy and Public Utilities Regulation (NEURC) for further alignment and approximation of the national relevant legislation with EU acquis.	National Commission for State Energy and Public Utilities Regulation (NEURC)	1,500,000.00	Q4 2025



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Neighbourhood South	Algeria	Appui au cadre normatif régissant l'agriculture biologique et la labellisation	La conformité aux standards européens du cadre normatif régissant l'agriculture biologique et la labellisation est améliorée.	Ministère de l'Agriculture, du développement rural et de la Pêche	1,000,000.00	Q1 2025
		Appui au renforcement des capacités des institutions du marché du travail	Le projet de jumelage vise à renforcer la capacité des institutions du marché du travail principalement à travers: - L'insertion professionnelle des bénéficiaires de l'allocation chômage, en particulier les jeunes et les femmes; - L'amélioration des outils d'analyse et de communication de la politique d'emploi; - L'appui au Ministère du Travail, de l'Emploi et de la Sécurité Sociale pour la promotion de l'emploi par la sensibilisation sur la 'Garantie Jeunesse'.	Ministère du Travail , de l'Emploi et de la Sécurité Sociale	1,500,000.00	Q2 2025
		Appui au Centre National du Registre du Commerce pour renforcer la transparence du système national de lutte contre le blanchiment de capitaux et le financement du terrorisme.	Le CNRC souhaite mettre en œuvre un cadre de gestion du Registre National des Bénéficiaires Effectifs à travers la mise en place de : - procédures et outils de travail basés sur l'approche risque; - un système d'information interopérable; - une réglementation conforme aux pratiques internationales en matière de LCB/FT	Centre National du Registre du Commerce	250,000.00	Q2 2025
		Consolidation des capacités de l'Agence Algérienne de Promotion de l'Investissement en matière d'élaboration et de mise en œuvre d'un programme de promotion	Le projet de jumelage vise à renforcer les capacités de l'Agence Algérienne de Promotion de l'Investissement à travers: - L'amélioration de la maîtrise des techniques et outils de promotion; - L'amélioration de la maîtrise des techniques du ciblage et de démarchage des investisseurs; - L'élaboration de méthodes adaptées utilisées en matière d'exploitation de données dans l'évaluation, le reporting et les études.	l'Agence Algérienne de Promotion de l'Investissement	800,000.00	Q2 2025
	Egypt	Strengthening Egyptian Drug Authority's regulatory functions to reach the status of WHO Listed Authority	Improve the enabling environment for regulation of medicinal products including vaccines [and medical devices] in Egypt with Egyptian Drug Authority ("EDA") as a WHO-listed Authority ("WLA").	Egyptian Drug Authority	1,500,000.00	Q1 2025
	Israel	Support to the Commission for Standardization on post-market controls	Twinning Light. Component 1: To build the capacity of the Commission to implement EU principles of enforcement of products safety requirements at the post-marketing stage. Component 2: To support the development of an action plan to implement EU administrative measures and sanctions against economic operators. Component 3: to support the formulation of a strategy for implementation of principles of self-regulation.	Commission for Standardization, Ministry of Economy	250,000.00	Q1 2025
	Jordan	Strengthening Land Administration Framework in Jordan	Strengthening the capacity of the Department of Lands and Survey (DLS) to manage land administration data and services effectively and transparently in order to provide accurate, up to date, and secured cadastral services, by improving its operating framework and database model in line with applicable standards.	Department of Land and Survey	1,600,000.00	Q1 2025



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Neighbourhood South	Morocco	Appui au Conseil Supérieur du Pouvoir Judiciaire (CSPJ)	Jumelage traditionnel - en gestion indirecte pour une continuation de l'appui institutionnel au Conseil Supérieur du Pouvoir Judiciaire (CSPJ).	Conseil Supérieur du Pouvoir Judiciaire (CSPJ)	1,000,000.00	Q1 2025
		Appui à la Banque Centrale du Maroc (Bank Al Maghrib) dans la promotion de l'Inclusion Financière	Jumelage traditionnel, a priori en gestion décentralisée (CAP RSA - TBC). Objectif: renforcement de la réglementation de l'inclusion financière au Maroc sur la base de ou des expérience(s) européenne(s).	Banque Centrale du Maroc (Bank Al Maghrib)	1,000,000.00	Q1 2025
		Renforcement de la fiabilité des rapports de la Cour des Comptes du Maroc	Jumelage léger, a priori en gestion décentralisée (CAP RSA, MEF). Objectif : renforcement de la fiabilité des rapports de la Cour, y compris la certification des comptes publics, en ligne avec les normes internationales.	Cour des Comptes du Maroc	250,000.00	Q1 2025
		Appui à l'Agence Judiciaire du Royaume pour le renforcement de ses capacités institutionnelles et organisationnelles.	Jumelage traditionnel, en gestion décentralisée (CAP RSA, MEF). Objectif : renforcer le partenariat Maroc-UE dans le secteur de la justice en favorisant le rapprochement entre le cadre législatif et institutionnel marocain et l'Acquis UE.	Agence Judiciaire du Royaume	800,000.00	Q2 2025
		Appui à l'Institut supérieur de la magistrature (ISM)	Jumelage traditionnel - en gestion indirecte. Renforcement des capacités de l'Institut Supérieur de la Magistrature à contribuer à l'amélioration de l'efficacité du système judiciaire.	Institut supérieur de la magistrature (ISM)	1,000,000.00	Q2 2025
		Appui à la Cour Constitutionnelle du Maroc.	Type de jumelage et mode de gestion en cours de discussion.	Cour Constitutionnelle du Maroc.	750,000.00	Q3 2025
	Palestine*	Support to civil protection and disaster risk management in Palestine	Strengthening the capacities of the Ministry of Interior to effectively address disaster risks in Palestine.	Ministry of Interior	1,500,000.00	Q1 2025
		Support to the Palestinian Central Bureau of Statistics	Strengthening the institutional capacities of the Palestinian Central Bureau of Statistics and enhancing the National Statistical System.	Palestinian Central Bureau of Statistics	2,000,000.00	Q1 2025
		Support to the Palestinian Monetary Authority	Enabling the Palestine Monetary Authority to implement its mandate efficiently and effectively in accordance with best practices.	Palestine Monetary Authority	2,000,000.00	Q1-Q2 2025
		Support to the Ministry of Finance	Strengthening the capacities of the Ministry of Finance in selected areas of reform (to be defined).	Ministry of Finance	2,000,000.00	Q2-Q3 2025

\* This designation shall not be construed as recognition of a State of Palestine and is without prejudice to the individual positions of the Member States on this issue.



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INTPA	Bangladesh	Support to the Office of the Comptroller and Auditor-General (OCAG)	The EU aims to enhance accountability and digitalization by partnering the Supreme Audit Institution (SAI) i.e. the Office of the Comptroller and Auditor-General (OCAG) of Bangladesh with the SAI(s) of one or more EU Member States. This collaboration seeks to bolster OCAG's governance and technical capabilities in Financial Auditing, Performance Auditing, and Information Technology Audits.	Office of the Comptroller and Auditor-General (OCAG)	2,000,000.00	Q1 2025
	Cambodia	Support to the Revenue Mobilization with Ministry of Economy and Finance (General Department of Taxation)	To contribute to the improvement of the tax revenue collection and the optimal and equitable mobilisation of tax revenues in Cambodia. Areas of supports includes: 1. Support to the implementation of the PIT Policy Framework and Capital Gains Tax. 2. Assessment of the current tax audit systems, including technical recommendations and an action plan for improvements. 3. Development of a Human Resource Management Strategy and Systems.	Ministry of Economy and Finance of Cambodia (General Department of Taxation)	2,000,000.00	Q1 2025
	El Salvador	Digital Identity	Institutional setting and appropriate regulatory framework and policies needed to guarantee a human-centred and secure digital civil registry system.	Secretariat of Innovation of the Presidency (SIP) and National Registry of Natural Persons (RNPN) at Central level	1,000,000.00	Q4 2025
	Ivory Coast	Appui au renforcement du dispositif de sécurité sanitaire des aliments en Côte d'Ivoire / Support for strengthening the food safety system in Ivory Coast	Le projet vise à accroître l'efficacité du contrôle et de l'identification des risques vétérinaires pour la santé afin de garantir une meilleure sécurité alimentaire. Le projet sera axé sur a) l'amélioration du système vétérinaire et d'hygiène publique et b) le renforcement des capacités des services vétérinaires et des parties prenantes. / The project aims at increasing efficient control and identification of veterinary health risks to ensure better food safety. The project will focus on (a) improving the veterinary health and public hygiene system, and (b) strengthening the capacities of veterinary services and stakeholders.	Direction des Services Vétérinaires et du Bien-être Animal / Ministère des Ressources Animales et Halieutiques (MIRAH)	2,000,000.00	Q1 2025
	Kazakhstan	Support to the Constitutional Court of the Republic of Kazakhstan to strengthen institutional capacity of the Court and the Court's Secretariat	The main objectives of the project are the development of constitutional justice in Kazakhstan, promoting exchange of expertise and experience, and supporting a practical dialogue between the Constitutional Court of the Republic of Kazakhstan (Court) and a constitutional court from a European Union Member State (EU MS) or from a consortium of EU MS. The project focuses on building analytical and review capacities of the Court to ensure coherent and consistent interpretation of human rights standards and principles, and to increase sensitivity to principles of equality and non-discrimination. The project also strives to promote efficiency in constitutional review, including improved case management workflows and strengthened personal data protection safeguards in data processing	Constitutional Court of the Republic of Kazakhstan	2,000,000.00	Q2 2025
	Nigeria	EU support to Nigeria Federal Ministry of Agriculture and Food Security	The objective of the grant is to support the Federal Ministry of Agriculture in addressing a specific policy issue in the agricultural sector critical for the sector development. The project will support policy dialogue on climate-smart agriculture, planned and agreed policy reforms in the partner country, and capacity building of beneficiary administration.	Federal Ministry of Agriculture and Food Security	1,000,000.00	Q1 2025
	Philippines	Supporting Green skills and Jobs	The Green Economy Programme in the Philippines (GEPP) envisages a Twinning on Green skills and Jobs. The aim is to enable an inclusive transition to a green economy, by increasing the number of youth and adults who have relevant 'green' competences and skills.	TBC	3,500,000 (TBC)	Q2 2025



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INTPA	Rwanda	Strengthening the Delivery of Early Childhood Education and Community Support in Rwanda's National Foundational Learning Strategy	Early Childhood Education (ECE) is an emerging priority in Rwanda and a key focal area of the EU's support in the field of education. ECE for children aged 3-5 as well as parental and community support for learning are both priorities within the recently-developed Foundational Learning Strategy in Rwanda. The Ministry of Education is leading on the strategy implementation, which includes improving the quality of ECE services, enhancing school readiness of learners and transition to primary school as well as drawing upon parental and community assets and efforts to contribute towards improving foundational learning, with a focus on literacy and numeracy. A Foundational Learning Delivery Unit has been established, to strengthen the capacity of the Ministry of Education and help drive forward these strategies in a coordinated manner. The Resident Twinning Advisor will be embedded within this Delivery Unit.	Ministry of Education	2,000,000.00	Q1 2025
	Zambia	Peer-to-Peer institutional support to the Office of the Auditor General in Zambia	The project will aim to enhance the OAG's operations through strengthening its institutional capacity. This project will be the second iteration of a twinning with the OAG. It will focus on 4 of the 6 strategic objectives set in the OAG Strategic Plan 2022-2026, namely improve audit services, improve stakeholder engagements, improve operational systems and procedures, and enhancing human capital. The project duration will be a minimum of 24, maximum 36 months.	Office of the Auditor General	2,000,000.00	Q1 2025
		Support to the National Assembly's parliamentary reforms and modernisation programme	The project will aim at supporting the National Assembly of Zambia (NAZ) to implement its parliamentary reform programme. This project is a successor to a 4 years technical assistance to the NAZ aiming at strengthening its budget oversight function. The project duration will be a minimum of 24, maximum 36 months.	National Assembly of the Republic of Zambia	1,700,000.00	Q2 2025



# Open calls for proposals

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Region	Beneficiary country	Twinning number	Project title	Status	Beneficiary Administration	Deadline	Budget
<b>INTPA</b>	Angola	AO 22 NDICI SO 01 24	Capacity Building for coordination of the Government policy to support MSMEs and the operationalization of the National Network of Incubators (NNI).	Cfp open	The National Institute for Support as Micro, Small and Medium-sized Enterprises, (INAPEM)	27/02/2025	2,500,000.00
	Tanzania	TZ 22 NDICI FI 01 25 R	Capacity Building for Capital Markets Development in Tanzania	Cfp open	Capital Markets and Securities Authority Tanzania	4/03/2025	2,000,000.00