



Pipeline of Twinning projects

Update: July 2025



Region	Beneficiary country	Project title	Project description	Beneficiary Administration	Budget	Current estimated launch date
IPA	Montenegro	Improvement of system mechanisms for monitoring prescribing and consumption of medicines in the health system of Montenegro	Overall objective: Improving public healthcare system through the introduction of rational prescribing of medicines in accordance with the EU standards. Specific objectives: (1) Improving the existing national policy on medicines and quality of health care; (2) Strengthening institutional capacities of healthcare professionals at Primary Healthcare Center of the Capital, the Clinical Center of Montenegro, and officials of the Health Insurance Fund of Montenegro (HIFM) for tracking and managing the usage and control of application of different medicines; and (3) Developing proposals for appropriate control mechanisms to rationalize medicine consumption and enable continuous monitoring of pharmaceutical stocks across public healthcare institutions.	Ministry of Health of Montenegro / Health Insurance Fund of Montenegro (HIFM)	250,000.00	Q3-Q4 2025
	North Macedonia	Further strengthening of the capacities for practical conduction of financial inspection and coordination the protection of the EU financial interests	Objective: Enhancing the efficiency and effectiveness of financial inspections related to the spending of national and EU funds and improving the collaboration between the AFCOS unit and Public Sector Financial Inspection regarding the cases of irregularities of implementation of the IPA funds, reported by the AFCOS Unit. Component 1: Strengthened capacities for financial inspection and improving the efficiency and effectiveness of the financial inspections related to the expenditure of national and EU funds. Component 2 - Establishing processes of cooperation between the AFCOS unit and Public Sector Financial Inspection regarding the cases of irregularities of implementation of the IPA funds, reported by the AFCOS Unit	Ministry of Finance, Department for Public Sector Financial Inspection and Coordination for combating fraud against EU Funds	250,000.00	Q3 2025
		Further harmonization of the tax legislation with the EU Acquis, Improving Revenue Forecasting and Reporting	The overall purpose of the project is development of efficient taxsystem by further harmonization of the legal tax framework with the EU legislation and by strengthening the administrative and operational capacity of the countryfor efficient implementation of taxlegislation aligned with EU 'acquis', as well as by enhancing the MoF's capacities for revenue forecasting and reporting.	Ministry of Finance, Tax Policy and Revenue Forecasting and Reporting	250,000.00	Q4 2025
		Enhancing Performance of Police, Law Enforcement, and Cybersecurity	The overall objective of this project is to improve the security architecture of North Macedonia. The specific objective is to significantly strengthen the capacity of national institutions to detect, investigate, prosecute, and prevent security threats and risks related to cybercrime, organized crime, terrorism, radicalization, and violent extremism.	Ministry of Interior	4,000,000.00	Q4 2025



Pipeline of Twinning projects

Update: July 2025



Region	Beneficiary country	Project title	Project description	Beneficiary Administration	Budget	Current estimated launch date
Eastern Partnership	Armenia	Support to the implementation of Universal Health Coverage	The specific objective is to strengthen the capacity of the Ministry of Health of the Republic of Armenia ("MoH") in its reform of healthcare with the introduction of universal healthcare coverage and the establishment of a functioning Universal Health Insurance Fund (UHIF).	Ministry of Health	1,500,000.00	Q3 2025
	Ukraine	Implementation of the Talent Management System in the State Migration Service of Ukraine	Strengthening of the institutional capacity of the State Migration Service of Ukraine by implementing an effective Talent Management System, as well as improving professional development of the civil servants in accordance with common European norms and standards, in order to ensure implementation of the state policy in the field of migration.	State Migration Service of Ukraine	1,500,000.00	Q4 2025
		Twinning on probation system with the Ministry of Justice	Strengthening the institutional capacity of the Ministry of Justice of Ukraine in the field of re-socialisation and social rehabilitation of those sentenced to imprisonment.	Ministry of Justice of Ukraine	1,500,000.00	Q4 2025 - Q1 2026
		Twinning support to the Energy Regulator	Strengthen the capacities of National Commission for State Energy and Public Utilities Regulation (NEURC) for further alignment and approximation of the national relevant legislation with EU acquis.	National Commission for State Energy and Public Utilities Regulation (NEURC)	1,500,000.00	Q4 2025 - Q1 2026



Pipeline of Twinning projects



Update: July 2025

Region	Beneficiary country	Project title	Project description	Beneficiary Administration	Budget	Current estimated launch date
Neighbourhood South	Israel	Support to the Commission for Standardization on post-market controls	Twinning Light. Component 1: To build the capacity of the Commission to implement EU principles of enforcement of products safety requirements at the post-marketing stage. Component 2: To support the development of an action plan to implement EU administrative measures and sanctions against economic operators. Component 3: to support the formulation of a strategy for implementation of principles of self-regulation.	Commission for Standardization, Ministry of Economy	250,000.00	Q3-Q4 2025
	Lebanon	Enhance maritime safety and security	The project will support the department of Maritime transport in the implementation of IMO instruments by aligning the national regulatory framework, including alignment of national framework to SOLAS convention, including search and rescue, IMDG code, port security and single window, monitoring of vessel traffic and development of a quality management system.	Ministry of Public Works and Transport	1,500,000.00	Q1 2026
		Support to the reform of the justice sector	The project will support the Ministry of Justice and relevant judicial authorities, such as the High Judicial Council, State Council, Office of the Public Prosecutor, Judicial Inspection Authority, to devise and implement reform measures to ensure a more independent, effective and efficient justice system, to regain citizens trust and promote and facilitate economic recovery. The sub-sectors to be targeted will be identified with the Lebanese authorities, as stemming from the Forum's roadmap/strategy and the EU-Lebanon political dialogue on rule of law to be restarted in Autumn 2025.	Ministry of Justice and judicial authorities	2,000,000.00	Q1 2026
	Morocco	Renforcement de la fiabilité des rapports de la Cour des Comptes du Maroc	Jumelage léger, <i>a priori</i> en gestion décentralisée (CAP RSA, MEF). Objectif : renforcement de la fiabilité des rapports de la Cour, y compris la certification des comptes publics, en ligne avec les normes internationales.	Cour des Comptes du Maroc	250,000.00	Q3 2025
		Appui à l'Agence Judiciaire du Royaume pour le renforcement de ses capacités institutionnelles et organisationnelles.	Jumelage traditionnel, en gestion décentralisée (CAP RSA, MEF). Objectif : renforcer le partenariat Maroc-UE dans le secteur de la justice en favorisant le rapprochement entre le cadre législatif et institutionnel marocain et l'Acquis UE.	Agence Judiciaire du Royaume	1,000,000.00	Q3 2025
		Appui à l'Institut supérieur de la magistrature (ISM)	Jumelage traditionnel - en gestion indirecte. Renforcement des capacités de l'Institut Supérieur de la Magistrature à contribuer à l'amélioration de l'efficacité du système judiciaire.	Institut supérieur de la magistrature (ISM)	1,000,000.00	Q3 2025
		Appui à la Banque Centrale du Maroc (Bank Al Maghrib) dans la promotion de l'Inclusion Financière	Jumelage traditionnel, <i>a priori</i> en gestion décentralisée (CAP RSA - TBC). Objectif: renforcement de la réglementation de l'inclusion financière au Maroc sur la base de ou des expérience(s) européenne(s). Recirculation.	Banque Centrale du Maroc (Bank Al Maghrib)	1,000,000.00	Q4 2025
		Appui à la Cour Constitutionnelle du Maroc	Type de jumelage et mode de gestion en cours de discussion.	Cour Constitutionnelle du Maroc.	750,000.00	Q4 2025



Pipeline of Twinning projects



Update: July 2025

Region	Beneficiary country	Project title	Project description	Beneficiary Administration	Budget	Current estimated launch date
Neighbourhood South	Palestine*	Support to the Palestinian Civil Defence	Enhancing and Developing the Palestinian Civil Defence Vehicle, Equipment and Logistics Department	Ministry of Interior	1,500,000.00	Q4 2025
		Support to the Palestinian Monetary Authority	Enabling the Palestine Monetary Authority to implement its mandate efficiently and effectively in accordance with best practices.	Palestine Monetary Authority	2,000,000.00	Q4 2025
		Support to the Ministry of Finance	Strengthening the capacities of the Ministry of Finance in selected areas of reform (to be defined).	Ministry of Finance	2,000,000.00	Q4 2025 - Q1 2026

* This designation shall not be construed as recognition of a State of Palestine and is without prejudice to the individual positions of the Member States on this issue.



Pipeline of Twinning projects



Update: July 2025

Region	Beneficiary country	Project title	Project description	Beneficiary Administration	Budget	Current estimated launch date
INTPA	Bangladesh	Supporting Bangladesh Railway sector in the implementation of the Railway Electrification and Cross Boarder Transport	Railway transport policy capacity building in a number of specialised fields linked to EU financing for railway infrastructure development. The action is linked to the EU global gateway strategy through its support to connectivity, environment/climate change policies (electrification), and cross-border cooperation/regional transport integration.	Ministry of Railways and their executing agency, Bangladesh Railway	2,500,000.00	Q3 2026
	El Salvador	Digital Identity	Institutional setting and appropriate regulatory framework and policies needed to guarantee a human-centred and secure digital civil registry system.	Secretariat of Innovation of the Presidency (SIP) and National Registry of Natural Persons (RNPN) at Central level	1,000,000.00	Q4 2025
	Philippines	Supporting the transition of a green economy	The Green Economy Programme in the Philippines (GEPP) envisages a Twinning grant. The aim is to support an inclusive transition to a green economy, by strengthening relevant competences at the central and the local level.	TBC	3,550,000 (TBC)	Q4 2025
	The Gambia	Assistance to the Food Quality and Safety Authority (FQSA) of The Gambia in improving its capabilities to ensure that food business operators comply with standards and regulations, thereby ensuring the availability of safe and quality food for all.	Technical Assistance priorities for FSQA are: 1. Annual Inspection Planning 2. Risk Assessment Planning 3. Development of regulations 4. Research (Science) – based Policy Making and Practice	Office of the Vice President / FSQA	2,000,000.00	Q4 2025
	Vietnam	Support to the Supreme People's Court of Vietnam	Improved efficiency and quality of public services within the mandates of both MOJ and related ministries, agencies; strengthened alternative dispute resolution mechanisms (mediation and arbitration), provide legal information and legal aid, especially for women, children and vulnerable groups. Enhanced access to best EUMS practices related to the Reforms in Child Justice.	Supreme People's Court of Vietnam	1,500,000.00	Q3 2025
		Support to the Supreme People's Procuracy of Vietnam	TBD	Supreme People's Procuracy of Vietnam	1,500,000.00	Q3 2025
	Zambia	Peer-to-Peer institutional support to the Office of the Auditor General in Zambia	The project will aim to enhance the OAG's operations through strengthening its institutional capacity. This project will be the second iteration of a twinning with the OAG. It will focus on 4 of the 6 strategic objectives set in the OAG Strategic Plan 2022-2026, namely improve audit services, improve stakeholder engagements, improve operational systems and procedures, and enhancing human capital. The project duration will be a minimum of 24, maximum 36 months.	Office of the Auditor General	2,000,000.00	Q3 2025
		Support to the National Assembly's parliamentary reforms and modernisation programme	The project will aim at supporting the National Assembly of Zambia (NAZ) to implement its parliamentary reform programme. This project is a successor to a 4 years technical assistance to the NAZ aiming at strengthening its budget oversight function. The project duration will be a minimum of 24, maximum 36 months.	National Assembly of the Republic of Zambia	1,700,000.00	Q3 2025



Open calls for proposals

Update: July 2025



Region	Beneficiary country	Twinning number	Project title	Status	Beneficiary Administration	Deadline	Budget
IPA	Serbia	SR 24 IPA ST 01 25	EU support to strengthen capacities of the Statistical Office of the Republic of Serbia to implement capital stock survey and land estimation	Cfp open	Statistical Office of the Republic of Serbia	2/09/2025	1,999,999.00
	North Macedonia	MK 21 IPA JH 03 25 TWL	Strengthening the capacities of the Ministry of Interior for conducting air operations	Cfp open	Ministry of Interior of the Republic of North Macedonia	4/09/2025	250,000.00
	Serbia	SR 22 IPA AG 01 25	Supporting further alignment with the EU acquis for food safety, veterinary, and phytosanitary policies	Cfp open	Ministry of Agriculture, Forestry and Water Management	13/10/2025	1,800,000.00

East	Armenia	AM 23 NDICI TR 01 25	Supporting the Armenian Civil Aviation in the field of safety standards	Cfp open	Civil Aviation Committee of the Republic of Armenia	8/09/2025	1,500,000.00
	Moldova	MD 22 NDICI AG 02 24	Twinning Agri-statistics	Cfp open	National Bureau of Statistics	24/09/2025	850,000.00
		MD 24 NDICI FI 01 25	Support to the Public Internal Financial Control in Moldova	Cfp open	Ministry of Finance, Republic of Moldova	15/10/2025	1,250,000.00

South	Egypt	EG 23 NDICI HE 01 25	Strengthening Egyptian Drug Authority's regulatory functions	Cfp open	Egyptian Drug Authority	2/09/2025	1,500,000.00
	Algeria	DZ 23 NDICI JH 01 25 TWL	Appui au Centre National du Registre du Commerce pour renforcer la transparence du système national de lutte contre le blanchiment de capitaux et le financement du terrorisme	Cfp open	Centre National du Registre du Commerce	19/09/2025	250,000.00
		DZ 23 NDICI SO 01 25	Appui au renforcement des capacités des institutions du marché du travail	Cfp open	Ministère du Travail , de l'Emploi et de la Sécurité Sociale	29/09/2025	1,500,000.00
		DZ 22 NDICI AG 01 25	Appui au cadre normatif régissant l'agriculture biologique et la labellisation	Cfp open	Ministère de l'Agriculture, du développement rural et de la Pêche	30/09/2025	1,000,000.00

INTPA	Uganda	UG 23 NDICI FI 01 25	Enhancing of Institutional capacity in Office of the Auditor General, Uganda (SAI – Uganda)	Cfp open	Office of the Auditor General, Uganda (SAI – Uganda)	26/08/2025	2,000,000.00
	Nigeria	NI 23 NDICI AG 01 25 R	Improving Food security and food system Using Climate Smart Technologies for Enhanced Value Chains development in Nigeria	Cfp open	Ministry of Agriculture and Food Security, Federal Republic of Nigeria	8/09/2025	1,000,000.00
	Ghana	GH 22 NDICI HE 01 25	Institutional and Technical support to the National Vaccine Institute	Cfp open	National Vaccine Institute	30/09/2025	1,200,000.00